## Departmental Standards for ladder-rank faculty — July 30, 2018

## Research:

Physics is such a broad and varied field that it is impossible to have any single measure or formula that can be applied fairly to all faculty in all subfields. The Department therefore takes a holistic approach to assessing faculty work. Quality, productivity, and impact are all critical factors. A single, simple metric is ineffective in evaluating research and research "productivity". One must differentiate expectations by field or area, and by whether the candidate is an experimentalist or a theorist. Physicists and astronomers in areas where large collaborations are the norm often produce a large number of papers during a single review period; in such cases it is imperative to distinguish those publications in which the candidate made a significant contribution. Other physicists and astronomers, in contrast, tend to work alone or with a small number of collaborators, and it is not unusual for them to publish only a handful of papers during any given review period. Publication style also varies even across physicists in the same discipline, some publishing long treatises while others producing more short papers instead. Publication quality and impact is assessed on the basis of publication venue and their impact factors, number of citations, the opinions that knowledgeable internal and external referees have of the work, invitations to speak about the work, other forms of external recognition of the work, e.g., selection as an Editor's choice in a leading journal, and other measures of the influence of the work on the faculty member's field of research.

Prior to their tenure evaluation, Assistant Professors are judged largely on their progress towards establishing an independent, active, innovative and productive research program, with the expectation that their work will be published in appropriate journals.

## **Teaching**

All faculty are expected to maintain a standard teaching load established by the Department and are expected to strive for excellence in their teaching. Teaching effectiveness is measured by a combination of evaluations by a committee of their peers, evaluation of course materials submitted in the file and by judicious interpretation of the student evaluation of instruction. For the latter, particular attention is paid to the written comments; quantitative effectiveness is not measured by overall instructor recommendation to peers ratings, but rather by several factors that contribute to effective teaching and lifelong learning, such as ratings for high proficiency of the material presented, preparedness for class, ability to explain the course material well and concern for student learning.

## Service

Faculty are expected to participate in the governance of the Department, Division, and/or University through committee or other administrative work. Most Department of Physics faculty also participate in service outside UC Sand Diego in a variety of ways. The service expectations of faculty rise as they advance in rank and step: while Assistant professors are expected to serve in no more than one committee per year, Distinguished

Professors are expected to devote significant more time to service to the university and the profession. In evaluating service contributions, it is important to consider time committed and impact, understanding that time demands vary significantly from one committee to the next, and by the role played in the committee. Participation in faculty meetings and attendance to department functions, including the weekly colloquium are important contributions to the department.

UC San Diego is committed to excellence and equity in every facet of its mission. Teaching, research, professional and public service contributions that promote diversity and equal opportunity are encouraged and given recognition in the evaluation of the candidate's qualifications. These contributions to diversity and equal opportunity can take a variety of forms including efforts to advance equitable access to education, public service that addresses the needs of California's diverse population, or research in a scholar's area of expertise that highlights inequalities. Mentoring and advising of students and faculty members, particularly from underrepresented and underserved populations, should be given due recognition in the teaching or service categories of the academic review process.